



Open Access

**Gulf Journal of Advance Business Research**

ISSN 3078-5294 (Online), ISSN 3078-5286 (Print)

*FE Gulf Publishers.*

<https://fegulf.com>



## Public-private partnership models for financing renewable energy and infrastructure development in Sub-Saharan Africa

Olakojo Yusuff Ogunsola<sup>1</sup>, Yetunde Adenike Adebayo<sup>2</sup>, Ikiomoworio Nicholas Dienagha<sup>3</sup>,  
Nwakamma Ninduwezuor-Ehiobu<sup>4</sup>, & Zamathula Sikhakhane Nwokediegwu<sup>5</sup>

<sup>1</sup>Boston Consulting Group Dallas, Texas, USA

<sup>2</sup>Independent Researcher, UK

<sup>3</sup>Shell Petroleum Development Company, Lagos Nigeria

<sup>4</sup>Independent Researcher, Canada

<sup>5</sup>Independent Researcher, Durban, South Africa

Volume No: 2

Issue No: 6

Page No: 483-492

Received: 03-10-24

Accepted: 28-11-24

Published: 29-12-24

Corresponding Author: Olakojo Yusuff Ogunsola

Email: [ogunsolaoyusuff@gmail.com](mailto:ogunsolaoyusuff@gmail.com)

DOI: <https://doi.org/10.51594/gjabr.v6i2.61>

### Abstract

The financing of renewable energy and infrastructure development remains a critical challenge in Sub-Saharan Africa due to limited fiscal resources, underdeveloped capital markets, and institutional weaknesses. Public-private partnerships (PPPs) present a transformative approach to bridging these gaps by combining public oversight with private investment and expertise. This paper explores the role of PPPs in addressing the region's energy and infrastructure deficits, focusing on innovative financing models, governance mechanisms, and stakeholder alignment. It highlights the potential of hybrid frameworks, green bonds, and climate funds to attract investments while ensuring sustainability. The analysis also identifies key barriers, including regulatory uncertainty, financial constraints, and capacity deficits, and emphasizes the importance of international collaboration and risk-sharing mechanisms. Strategic recommendations are provided for policymakers, private investors, and global stakeholders to foster successful PPP implementation. By leveraging the strengths of PPPs, Sub-Saharan Africa can accelerate its development agenda, enhance energy access, and promote sustainable economic growth.

**Keywords:** Public-Private Partnerships, Renewable Energy Financing, Infrastructure Development, Sub-Saharan Africa, Green Bonds, Risk-Sharing Mechanisms.

### INTRODUCTION

Sub-Saharan Africa is a region of immense potential, characterized by its rich natural resources, growing population, and rapid urbanization. However, despite these advantages, the region faces significant challenges in achieving sustainable economic growth, largely due to inadequate

infrastructure and limited access to reliable energy (Omisore, 2018). Renewable energy and infrastructure development are critical to addressing these issues, as they can unlock economic opportunities, improve quality of life, and support climate resilience in a region highly vulnerable to environmental changes (Majid, 2020).

The importance of renewable energy in Sub-Saharan Africa cannot be overstated. The region is endowed with abundant renewable energy resources, including solar, wind, hydro, and geothermal energy. Harnessing these resources could address the persistent energy access gap, as over 600 million people in the region lack access to electricity (Adedoyin, Ozturk, Agboola, Agboola, & Bekun, 2021). Furthermore, the deployment of renewable energy technologies aligns with global efforts to mitigate climate change, a priority for countries striving to meet their commitments under the Paris Agreement (Bishoge, Kombe, & Mvile, 2020). Infrastructure investments in transportation, water systems, and telecommunications are crucial for boosting intra-regional trade, enhancing connectivity, and supporting industrialization. However, financing such large-scale development projects remains a formidable challenge despite these pressing needs (Asongu & Odhiambo, 2021).

Sub-Saharan Africa's financing challenges stem from several interrelated factors. Many governments face fiscal constraints, limiting their capacity to fund large infrastructure and energy projects (Pueyo, 2018). Additionally, perceived risks often hinder private sector investment, including political instability, regulatory uncertainty, and underdeveloped financial markets. As a result, the region faces a persistent financing gap, with an estimated annual shortfall of \$100 billion required to meet its infrastructure needs (Wang, Liu, Xiong, & Song, 2019). This gap underscores the need for innovative financing mechanisms that leverage both public and private resources.

Public-private partnerships (PPPs) have emerged as a promising solution to bridge this financing gap. By combining the strengths of the public sector—such as policy support and access to concessional funding—with the efficiency and capital of private entities, PPPs can facilitate the delivery of high-impact projects (Leigland, 2018). In addition to mobilizing financial resources, PPPs can enhance project implementation through private sector expertise in technology, management, and operations. Globally, PPPs have been instrumental in financing and implementing transformative infrastructure and energy projects, offering valuable lessons for Sub-Saharan Africa (Ugwu, Adewusi, & Nwokolo, 2024).

This paper seeks to explore the potential of PPP models for financing renewable energy and infrastructure development in Sub-Saharan Africa. It begins with an overview of PPPs, including their adoption and role in the region. The subsequent sections examine innovative models for PPP financing and analyze the barriers and enablers that influence their success. Finally, the paper concludes with strategic recommendations for stakeholders and a discussion on future directions. By focusing on this approach, the paper aims to contribute to the discourse on sustainable development financing in one of the world's most dynamic regions.

### **Overview of Public-Private Partnerships in Sub-Saharan Africa**

Public-private partnerships are collaborative arrangements between governments and private sector entities designed to deliver public goods and services. These partnerships are characterized by shared risks, responsibilities, and rewards, with both parties contributing expertise and resources (Casady, Eriksson, Levitt, & Scott, 2020). While governments provide

regulatory frameworks, land access, and policy oversight, private entities often contribute technical know-how, capital, and operational efficiency. By aligning the interests of both sectors, PPPs aim to improve the quality and delivery of essential services while ensuring cost-effectiveness and sustainability.

One of the key features of PPPs is their ability to address funding challenges for large-scale projects. In Sub-Saharan Africa, where fiscal constraints and limited domestic revenue generation capacity persist, PPPs offer a practical solution for financing infrastructure and renewable energy initiatives (Leigland, 2020). Through these partnerships, governments can access private capital, reduce the immediate burden on public budgets, and benefit from innovative project management approaches. Additionally, PPPs create opportunities for private investors to achieve returns while contributing to the region's development goals (Ahmad, Bhattacharya, Vinella, & Xiao, 2018). This model is particularly significant for infrastructure and energy projects, which often require substantial upfront investments and long-term operational commitments.

PPPs also play a pivotal role in mitigating risks associated with large-scale projects. In Sub-Saharan Africa, political instability, weak institutional frameworks, and regulatory unpredictability often deter private sector investment (Mukalula, 2020). However, when structured effectively, PPPs can offer mechanisms for risk-sharing. For instance, governments may provide guarantees, subsidies, or other incentives to attract private investors. At the same time, private entities bring expertise in managing construction, technology, and operational risks, ensuring better project outcomes. These risk-sharing arrangements make PPPs viable for addressing the region's development challenges (Nuwagaba, Kiuluku, Kalaba, & Tshombe, 2024).

Historically, the adoption of PPPs in Sub-Saharan Africa has been gradual but significant. The region began experimenting with PPPs in the late 1990s and early 2000s, primarily in transportation, telecommunications, and energy sectors (Leigland, 2020). Early successes included projects like the Lekki Toll Road in Nigeria and the Rift Valley Railways concession in East Africa, which demonstrated the potential of PPPs to deliver critical infrastructure. These initial efforts highlighted both the opportunities and challenges of implementing PPPs in a context marked by limited institutional capacity and financial constraints (Nduhura, Tshombe, Molokwane, Twinomuhwezi, & Nuwagaba, 2021).

In recent years, the use of PPPs has expanded, driven by growing recognition of their importance in achieving national development objectives. Governments across the region have established dedicated PPP units and enacted supportive legislation to create an enabling environment for private sector participation (Cheng, Wang, Xiong, Zhu, & Cheng, 2021). For instance, South Africa has been a leader in leveraging PPPs for renewable energy through its Renewable Energy Independent Power Producer Procurement Programme (REIPPPP). This initiative has attracted significant private investment, delivering clean energy to millions of households and setting a benchmark for other regional countries (Sunday, 2021).

Despite these advancements, the implementation of PPPs in Sub-Saharan Africa has faced notable challenges. Weak governance structures, insufficient regulatory frameworks, and a lack of project preparation capacity have often hindered the success of PPP projects. Additionally, many countries in the region struggle to attract private investment due to concerns about political

risks and market instability (Tariq & Zhang, 2022). Addressing these challenges requires concerted efforts by governments, development partners, and private sector stakeholders to build institutional capacity, strengthen regulatory environments, and enhance risk-sharing mechanisms.

Overall, PPPs hold significant potential for transforming infrastructure and energy development in Sub-Saharan Africa. By leveraging the strengths of both public and private actors, these partnerships can help bridge the region's substantial financing gap, accelerate project implementation, and ensure long-term sustainability. However, realizing this potential requires a strategic and coordinated approach to address the underlying barriers and foster an environment conducive to successful PPPs (Ahmed, Musonda, & Pretorius, 2023).

### **INNOVATIVE MODELS FOR PPP FINANCING**

#### **Description of Innovative PPP Financing Frameworks**

Innovative PPP financing frameworks often involve multi-stakeholder collaborations that distribute responsibilities and risks across public, private, and multilateral sectors. These frameworks emphasize structuring projects in ways that attract a wide range of investors while ensuring long-term sustainability. One such approach is the use of Build-Operate-Transfer (BOT) models, which allow private entities to design, finance, construct, and operate a project for a specified period before transferring it to the government. This ensures private investors recover their costs while allowing governments to own critical infrastructure.

Another innovative framework is the concession model, wherein private operators are granted exclusive rights to manage and maintain a public asset for a fixed term. Power purchase agreements (PPAs) are increasingly integrated into PPPs for renewable energy projects, guaranteeing revenue streams for investors through long-term energy contracts (Fouad, 2021). These frameworks are particularly valuable for Sub-Saharan Africa, where stable revenue assurance is vital to mitigating investment risks.

#### **Hybrid Models Combining Government Funding, Private Investment, and International Grants**

Hybrid models are emerging as a transformative approach to financing the region's infrastructure and renewable energy projects. These models combine resources from governments, private investors, and international grant-making entities to achieve financial feasibility and address affordability concerns (Leigland, 2018). In hybrid PPPs, governments often contribute through subsidies, tax incentives, or initial capital investments, reducing the overall financial burden for private partners. This approach is particularly useful for large-scale projects, such as regional power grids or transportation networks, where upfront costs are prohibitive. Private investors, on the other hand, bring technical expertise and operational efficiency, ensuring the effective implementation and management of projects (Mirzaee & Sardroud, 2022).

International grants, concessional loans from development finance institutions (DFIs), and global funds also play a critical role in hybrid models. For instance, grants can be used to de-risk projects during their early stages by covering feasibility studies, environmental assessments, and capacity-building initiatives (Attridge & Novak, 2022). Once the groundwork is established, private investments are mobilized, leveraging the initial funding to scale up project delivery. Successful examples of hybrid models include blended finance schemes, where donor funds are strategically used to attract private capital while ensuring developmental impact.

### **Role of Green Bonds and Climate Funds in Supporting PPPs**

Green bonds and climate funds have become instrumental in mobilizing resources for environmentally sustainable projects. These instruments align with the objectives of PPPs by channeling capital into renewable energy and infrastructure initiatives while promoting environmental and social governance principles (Vassileva, 2022).

Green bonds, issued by governments, corporations, or development banks, are specifically designed to finance projects with positive environmental outcomes. In Sub-Saharan Africa, green bonds have been deployed to support solar farms, wind projects, and other renewable energy ventures. For example, Nigeria launched Africa's first sovereign green bond in 2017, raising funds for solar electrification and afforestation projects. By integrating green bonds into PPP frameworks, countries can attract environmentally conscious investors and tap into the growing demand for sustainable finance (Taghizadeh-Hesary, Zakari, Alvarado, & Tawiah, 2022).

Climate funds, such as the Green Climate Fund (GCF) and the Global Environment Facility (GEF), provide grants and concessional financing for climate-resilient projects. These funds can be incorporated into PPPs to enhance their financial viability, particularly for projects in underserved areas. For instance, climate funds can subsidize the costs of renewable energy installations in rural communities, making them more accessible and attractive to private sector partners (Chiyemura, Shen, & Chen, 2021).

### **Challenges and Opportunities in Implementing Innovative Models**

While innovative PPP financing models offer significant potential, their implementation in Sub-Saharan Africa is not without challenges. One major hurdle is the lack of well-developed capital markets, which limits the availability of financial instruments such as green bonds. Additionally, regulatory uncertainty and governance issues often deter private investment and complicate structuring PPP agreements (Mokogwu, Achumie, Gbolahan, Adeleke, & Ewim, 2024).

Another challenge is the capacity gap within government institutions, which may lack the expertise needed to negotiate complex financial arrangements. This is further compounded by limited access to reliable data and analytics for assessing project risks and benefits. Addressing these challenges requires capacity-building efforts, stronger regulatory frameworks, and enhanced transparency in public finance management (Okeke, Bakare, & Achumie, 2024; Omowole, Urefe, Mokogwu, & Ewim, 2024).

Despite these obstacles, the opportunities for implementing innovative PPP models in Sub-Saharan Africa are immense. The region's abundant renewable energy resources, growing infrastructure needs, and increasing global focus on sustainable development create a favorable environment for investment. Moreover, advancements in digital technology and decentralized energy systems offer new possibilities for scalable and inclusive solutions (Alemede, Usuemerai, & Ibikunle, 2022). By leveraging innovative financing frameworks, hybrid models, and sustainable financial instruments, Sub-Saharan Africa can unlock the full potential of PPPs to address its development challenges. These efforts will require coordinated action by governments, private sector stakeholders, and international partners to ensure that projects are financially viable and socially and environmentally impactful (Speer & Wu, 2021).

### **BARRIERS AND ENABLERS OF SUCCESSFUL PPPS**

Public-private partnerships offer immense potential for addressing the infrastructure and energy deficits in Sub-Saharan Africa. However, implementing PPPs successfully is contingent on

overcoming several barriers and leveraging key enablers. These factors influence the financial and operational viability of PPP projects and their broader socio-economic impact on the region.

### **Key Barriers: Regulatory, Financial, and Institutional Hurdles**

The regulatory environment is one of the most significant barriers to successful PPPs in Sub-Saharan Africa. In many countries, the absence of clear and comprehensive legal frameworks for PPPs creates uncertainty for investors. This lack of predictability often leads to delays in project execution and deters private sector participation. For instance, inconsistent licensing procedures and unclear land acquisition policies have stalled infrastructure projects in several nations, undermining confidence in the viability of PPP agreements (Ezeife, Eyeregba, Mokogwu, & Olorunyomi, 2024).

Financial hurdles also present a major challenge. Many countries in the region have underdeveloped financial markets, limiting access to affordable capital for both public and private entities. High interest rates and limited credit availability make it difficult for local firms to participate in large-scale projects, while foreign investors are often discouraged by currency volatility and exchange rate risks. Furthermore, the reliance on donor funding or concessional loans, although helpful in the short term, may not be sustainable for scaling up PPP initiatives across multiple sectors (Megersa, 2020).

Institutional weaknesses further compound these issues. Many governments lack the technical capacity to effectively design, negotiate, and manage complex PPP agreements. This capacity gap often results in poorly structured contracts, inadequate risk assessments, and inefficient project implementation. Additionally, corruption and weak public procurement systems can erode stakeholders' trust, further undermining PPPs' success (Opawole, Jagboro, Kajimo-Shakantu, & Olojede, 2019).

### **Role of Governance, Policy Frameworks, and Stakeholder Alignment**

Good governance and robust policy frameworks are critical enablers for successful PPPs. Transparent decision-making processes, effective public procurement systems, and well-defined regulatory frameworks can reduce uncertainty and build investor confidence. For instance, countries like South Africa and Kenya have established dedicated PPP units that serve as centers of expertise for managing these partnerships. These units provide technical support, streamline approval processes, and ensure compliance with established standards, enhancing the overall efficiency of PPP projects.

Policy alignment among stakeholders is equally important. Successful PPPs require a shared vision and clear communication between public entities, private investors, and local communities. For example, stakeholder consultations during the planning phase can help align project objectives with community needs, minimizing resistance and fostering local ownership. This alignment is particularly vital for renewable energy projects, where community support can significantly influence the adoption and long-term sustainability of the initiative (Adeleye, Awonuga, Ndubuisi, Oyeyemi, & Asuzu, 2024; Bakare, Achumie, & Okeke, 2024).

### **Importance of Risk-Sharing Mechanisms Between Public and Private Entities**

Effective risk-sharing mechanisms are a cornerstone of successful PPPs. Large-scale infrastructure and energy projects inherently involve risks such as cost overruns, construction delays, and market fluctuations. In Sub-Saharan Africa, these risks are often exacerbated by political instability, weak institutional capacity, and limited access to insurance products.

Well-structured PPP agreements allocate risks to the parties best equipped to manage them. For example, governments can assume political risks by offering guarantees against expropriation or regulatory changes, while private entities can take on construction and operational risks. Financial instruments such as credit enhancement schemes, partial risk guarantees, and revenue stabilization funds can further mitigate risks and attract private investment. Performance-based contracts, where payments are tied to specific milestones or outcomes, also ensure accountability and reduce the likelihood of disputes (Aniebonam, Chukwuba, Nwafor, & Taylor, 2023).

### **The Impact of International Partnerships and Capacity-Building Programs**

International partnerships and capacity-building initiatives play a transformative role in enabling successful PPPs. Multilateral organizations, development banks, and international donors provide critical technical and financial support for PPP projects in the region. For instance, institutions such as the African Development Bank (AfDB) and the World Bank offer advisory services, project preparation funding, and concessional loans to facilitate PPP implementation (Mhlanga, 2024). These partnerships not only bridge funding gaps but also enhance the technical expertise of local stakeholders (Alemede, Usuemerai, & Ibikunle, 2023).

Capacity-building programs are particularly vital for addressing institutional weaknesses. Training programs for government officials, policymakers, and project managers can improve their ability to effectively design, negotiate, and oversee PPP agreements. These initiatives also foster knowledge sharing and the adoption of global best practices, ensuring that projects are well-structured and sustainable (DeCorby-Watson et al., 2018). Moreover, international partnerships can help mobilize additional resources through co-financing arrangements. For example, blended finance mechanisms, combining public funds with private investment, have successfully leveraged donor contributions for large-scale infrastructure and renewable energy projects. These partnerships also promote regional integration by supporting cross-border initiatives such as power pools and transport corridors, which have the potential to unlock significant economic benefits.

### **CONCLUSION**

The development of renewable energy and infrastructure is pivotal for the sustainable economic growth and social advancement of Sub-Saharan Africa. The region faces significant challenges, including financing gaps, regulatory bottlenecks, and institutional inefficiencies hindering progress. Public-private partnerships (PPPs) offer a viable solution by combining public and private sector resources, expertise, and risk-sharing capabilities. This paper delves into the potential of PPPs to address these challenges, focusing on innovative financing strategies, governance improvements, and the critical role of international collaboration.

PPPs demonstrate immense potential in overcoming infrastructure and energy projects' financial and operational hurdles. By pooling expertise and resources, these partnerships enable more efficient project execution and risk management. Innovative financing models, such as hybrid frameworks that combine public funding, private investment, and international grants, have shown promise in attracting investments while maintaining sustainability. Green bonds and climate funds are also pivotal, providing access to environmentally aligned capital. Despite these advancements, challenges like regulatory unpredictability, financial constraints, and capacity deficits persist, emphasizing the need for targeted interventions.

Effective governance and strong stakeholder alignment are crucial for the success of PPPs. Transparent and consistent regulatory frameworks, well-defined policy objectives, and inclusive stakeholder engagement reduce uncertainty and foster trust. These efforts create a stable environment that attracts investors and aligns projects with community needs. Risk-sharing mechanisms, such as guarantees and performance-based contracts, also ensure a balanced allocation of risks between public and private entities. International partnerships enhance project feasibility by providing technical support, financial assistance, and capacity-building programs. To harness the full potential of PPPs, policymakers must prioritize establishing transparent regulations, institutional strengthening, and community-focused incentives. Private investors should explore innovative financing instruments like blended finance and green bonds, while focusing on projects with high developmental impact. International stakeholders can play a vital role by offering technical expertise, concessional funding, and knowledge-sharing platforms. These coordinated efforts are essential to overcoming existing barriers and fostering successful collaborations.

In conclusion, PPPs present a transformative opportunity for Sub-Saharan Africa to address its infrastructure and energy deficits. Stakeholders can unlock the region's development potential by tackling barriers and leveraging enablers such as governance, risk-sharing, and international cooperation. These partnerships support immediate project needs and lay a foundation for long-term economic growth, resilience, and sustainability.

## References

- Adedoyin, F. F., Ozturk, I., Agboola, M. O., Agboola, P. O., & Bekun, F. V. (2021). The implications of renewable and non-renewable energy generating in Sub-Saharan Africa: The role of economic policy uncertainties. *Energy Policy*, *150*, 112115.
- Adeleye, R. A., Awonuga, K. F., Ndubuisi, N. L., Oyeyemi, O. P., & Asuzu, O. F. (2024). Reviewing big data's role in the digital economy: USA and Africa focus. *World Journal of Advanced Research and Reviews*, *21*(2), 085-095.
- Ahmad, E., Bhattacharya, A., Vinella, A., & Xiao, K. (2018). Involving the private sector and PPPs in financing public investments: Some opportunities and challenges. *Fiscal Underpinnings for Sustainable Development in China: Rebalancing in Guangdong*, 123-159.
- Ahmed, A. B., Musonda, I., & Pretorius, J. (2023). Dynamics of PPP investment in energy and country governance: evidence from Sub-Saharan Africa. *Built Environment Project and Asset Management*, *13*(1), 172-184.
- Alemede, V., Usuemerai, P. A., & Ibikunle, O. E. (2022). Data-driven strategies for optimizing pharmaceutical supply chains in the United States: A framework for entrepreneurial excellence.
- Alemede, V., Usuemerai, P. A., & Ibikunle, O. E. (2023). Digital entrepreneurship in US pharmaceuticals: Integrating marketing innovation and supply chain efficiency.
- Aniebonam, E., Chukwuba, K., Nwafor, E., & Taylor, G. (2023). Transformational leadership and transactional leadership styles: systematic review of literature. *International Journal of Applied Research (IJAR)* *2411*(1), 6610.

- Asongu, S. A., & Odhiambo, N. M. (2021). Inequality, finance and renewable energy consumption in Sub-Saharan Africa. *Renewable Energy*, 165, 678-688.
- Attridge, S., & Novak, C. (2022). *An Exploration of Bilateral Development Finance Institutions' Business Models*: ODI.
- Bakare, O. A., Achumie, G. O., & Okeke, N. I. (2024). The impact of administrative efficiency on SME Growth and Sustainability.
- Bishoge, O. K., Kombe, G. G., & Mvile, B. N. (2020). Renewable energy for sustainable development in sub-Saharan African countries: Challenges and way forward. *Journal of Renewable and Sustainable Energy*, 12(5).
- Casady, C. B., Eriksson, K., Levitt, R. E., & Scott, W. R. (2020). (Re) defining public-private partnerships (PPPs) in the new public governance (NPG) paradigm: an institutional maturity perspective. *Public Management Review*, 22(2), 161-183.
- Cheng, Z., Wang, H., Xiong, W., Zhu, D., & Cheng, L. (2021). Public-private partnership as a driver of sustainable development: Toward a conceptual framework of sustainability-oriented PPP. *Environment, Development and Sustainability*, 23, 1043-1063.
- Chiyemura, F., Shen, W., & Chen, Y. (2021). Scaling China's Green Energy Investment in Sub-Saharan Africa: Challenges and Prospects.
- DeCorby-Watson, K., Mensah, G., Bergeron, K., Abdi, S., Rempel, B., & Manson, H. (2018). Effectiveness of capacity building interventions relevant to public health practice: a systematic review. *BMC Public health*, 18, 1-15.
- Ezeife, E., Eyeregba, M. E., Mokogwu, C., & Olorunyomi, T. D. (2024). Integrating predictive analytics into strategic decision-making: A model for boosting profitability and longevity in small businesses across the United States.
- Fouad, M. (2021). Mastering the risky business of public-private partnerships in infrastructure.
- Leigland, J. (2018). Public-private partnerships in developing countries: The emerging evidence-based critique. *The World Bank Research Observer*, 33(1), 103-134.
- Leigland, J. (2020). *Public-private partnerships in Sub-Saharan Africa: the evidence-based critique*: Oxford University Press, USA.
- Majid, M. (2020). Renewable energy for sustainable development in India: current status, future prospects, challenges, employment, and investment opportunities. *Energy, Sustainability and Society*, 10(1), 1-36.
- Megersa, K. (2020). Improving SMEs' access to finance through capital markets and innovative financing instruments: some evidence from developing countries. Nairobi Securities Exchange website: <https://www.nse.co.ke>
- Mhlanga, D. (2024). Multilateral Development Banks and Sustainable Finance in Africa. *Sustainable Finance and Business in Sub-Saharan Africa*, 227-243.
- Mirzaee, A. M., & Sardroud, J. M. (2022). Public-private-partnerships (PPP) enabled smart city funding and financing. In *Smart Cities Policies and Financing* (pp. 117-131): Elsevier.
- Mokogwu, C., Achumie, G. O., Gbolahan, A., Adeleke, I. C. O., & Ewim, C. P.-M. (2024). Corporate Governance in Technology Startups: A Conceptual Model for Strengthening Stakeholder Engagement. *Corporate Governance*, 20(11), 317-330.
- Mukulula, P. M. (2020). *Risk allocation decision-making in public private partnership development projects in Zambia*. University of Zambia,

- Nduhura, A., Tshombe, L. M., Molokwane, T., Twinomuhwezi, I. K., & Nuwagaba, I. (2021). Public private partnerships and continuity of government service delivery in the era of COVID-19 outbreak in Sub-Saharan Africa. *International Journal of Procurement Management*, 14(4), 505-530.
- Nuwagaba, I., Kiuluku, P., Kalaba, D., & Tshombe, L. (2024). A contextual analysis of Public Private Partnership (PPP) Projects during Uncertain Times of Crises: A Case of the Global COVID-19 Pandemic. *Journal of Somali Studies: Research on Somalia and the Greater Horn of African Countries*, 11(3), 209-227.
- Okeke, N. I., Bakare, O. A., & Achumie, G. O. (2024). Forecasting financial stability in SMEs: A comprehensive analysis of strategic budgeting and revenue management. *Open Access Research Journal of Multidisciplinary Studies*, 8(1), 139-149.
- Omisore, A. G. (2018). Attaining Sustainable Development Goals in sub-Saharan Africa; The need to address environmental challenges. *Environmental Development*, 25, 138-145.
- Omowole, B. M., Urefe, O., Mokogwu, C., & Ewim, S. E. (2024). Strategic approaches to enhancing credit risk management in microfinance institutions.
- Opawole, A., Jagboro, G. O., Kajimo-Shakantu, K., & Olojede, B. O. (2019). Critical performance factors of public sector organizations in concession-based public-private partnership projects. *Property Management*, 37(1), 17-37.
- Pueyo, A. (2018). What constrains renewable energy investment in Sub-Saharan Africa? A comparison of Kenya and Ghana. *World Development*, 109, 85-100.
- Sunday, A. (2021). The impact of the South African renewable energy independent power producers procurement programme on South African communities: A case study.
- Speer, B., & Wu, K. (2021). Assessment of opportunities for usaid to deepen climate finance support for renewable energy and energy efficiency in developing countries.
- Taghizadeh-Hesary, F., Zakari, A., Alvarado, R., & Tawiah, V. (2022). The green bond market and its use for energy efficiency finance in Africa. *China Finance Review International*, 12(2), 241-260.
- Tariq, S., & Zhang, X. (2022). A critical analysis of water PPP failures in sub-Saharan Africa. *Engineering, Construction and Architectural Management*, 29(8), 3157-3180.
- Ugwu, M. C., Adewusi, A. O., & Nwokolo, N. E. (2024). The Role of public-private partnerships in building clean energy infrastructure in the United States And Nigeria. *International Journal of Management & Entrepreneurship Research*, 6(4), 1049-1068.
- Vassileva, A. G. (2022). Green Public-Private Partnerships (PPPs) as an instrument for sustainable development. *Journal of World Economy: Transformations & Transitions*, 2(5), 2.
- Wang, H., Liu, Y., Xiong, W., & Song, J. (2019). The moderating role of governance environment on the relationship between risk allocation and private investment in PPP markets: Evidence from developing countries. *International Journal of Project Management*, 37(1), 117-130.